



Fostering the Cooperation between the Public and Private Sector in R&D and Innovation

Implications of University Reforms on Innovation Process in Denmark

30 – 31 March 2010 in Prague

Innovation



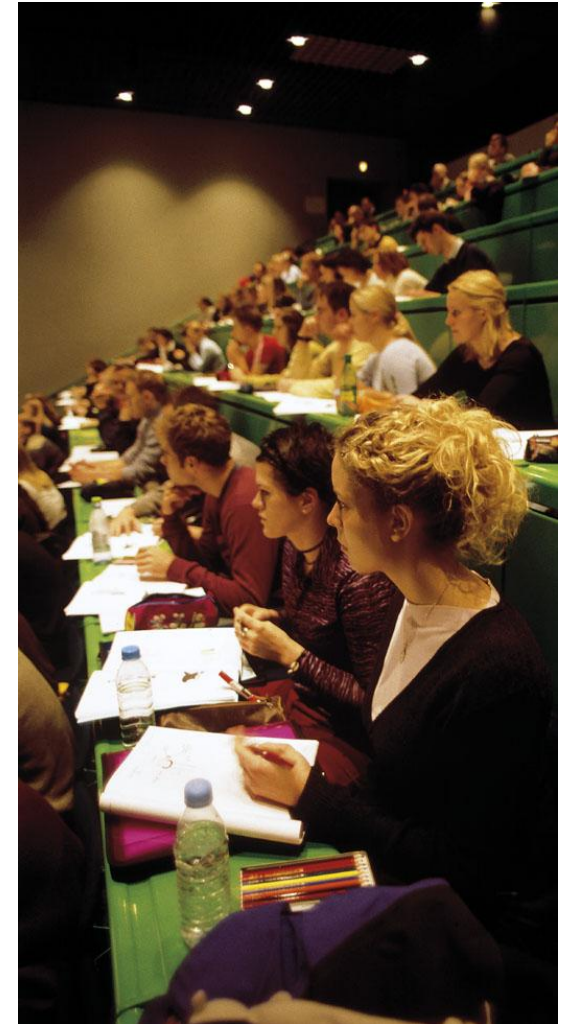
"I'll be happy to give you innovative thinking. What are the guidelines?"

The introduction of new things, ideas or ways of doing something

Oxford Advanced Learner's Dictionary

The proces

- New University Act 2003
- Globalisation Council headed by Prime Minister 2005 -2006
- About 30 % increase in research funding 2007 to 2012
- Merger of universities and research institutes 2007



Challenges

For the Danish society

- Define foundation for future welfare
- Closer cooperation between universities and business
- Better education of workforce

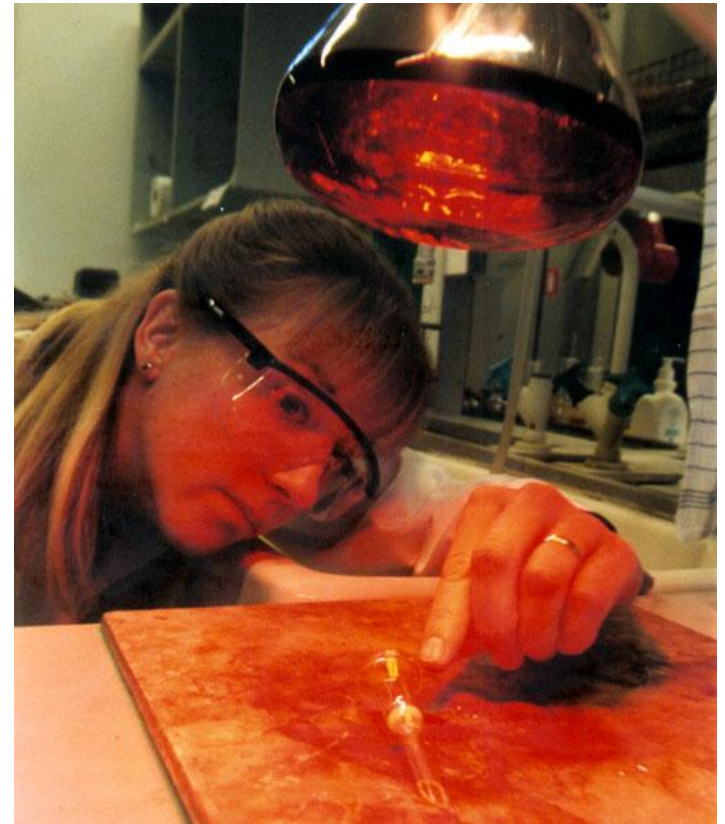
For the Danish universities

- Stronger and more visible universities
- World class universities
- All researchers should teach
- New education programmes
- More competitive in attracting EU funding



New University Act, 2003

- Governance reform
- Board with external majority
- Employed management
 - Rectorate
 - Deans
 - Heads of department
- New tasks
 - Outreach activities
 - Commercialisation of university inventions and research



Globalisation Strategy, 2006

- General political agreement to raise the level of research
 - 15 meetings from April 2005 to April 2006
 - Headed by the PM + 4 other key ministers
 - Representation from research, business, and unions
- The Globalisation Strategy was made public on April 21, 2006
- 14 focus points with 350 initiatives (of which 58 initiatives related to universities and research)
- <http://www.globalisering.dk/>



The merger proces

Government statement 2005:

Research institutes should merge into universities

OECD evaluation 2004:

Merge single subject universities into comprehensive universities

April 2006:

”Who would you like to merge with ?”

⇒ Ketchup effect!



Mergers, 2007

Merger between research institutions
and universities ("The Danish Model")
Lead to mergers among universities



Before 2007:

- 12 universities
- 13 government research institutions

After 2007:

- 8 universities
- 3 government research institutions

The results

- Evaluation Dec. 2009
- More professional management
- Management from outside the university
- No mergers without management reform?
- Money without management reforms?
- More robust universities
- Afford higher level of service
- Increased level of commercialisation, spin-offs....
- Substantial increase in competitive funding



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**Thanks for
your attention**

